



SAINT JOHN'S

Finance Policy

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| Designated Member of Staff | Head Teacher |
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Section 1: Budgets

1.1. Budget construction

The Head is responsible for the detailed preparation of an annual school budget which addresses the strategic aims and targets established by the Governing Body. In constructing the budget, the Head must take account of priorities identified in the School Development / Improvement Plan, incorporating specific costs as detailed in the plan. In producing the budget, the Head will consult with other members of staff as appropriate to ascertain detailed requirements and cost pressures for the coming year.

Governors will meet regularly to consider a broad budget strategy. In order to determine appropriate expenditure levels, governors will consider the overall level of income expected from local authority budget, grants and school generated income, together with any anticipated balance to be carried forward into the following financial year.

Detailed formulation of the budget will take place in Spring Term and governors will approve the detailed budget plan following receipt of the final GCC (Gloucestershire County Council) budget allocation issued in late March. The Full Governing Body must approve the GCC full budget, and minute this approval, usually at the start of the Summer Term. The approved GCC Governors Budget Plan spreadsheet template must then be submitted to the Head and School Business Manager, along with a signed statement by the Chair of Governors, by the required May deadline.

Total budgeted expenditure will not exceed the total anticipated in-year income plus or minus any balance brought forward from the previous year. If it appears that a deficit position cannot be avoided, the Head and School Business Manager must inform the Chair of Governors immediately as GCC must approve a Deficit Repayment Agreement (DRA) involving an appropriate recovery plan.

In constructing the detailed budget, factors for consideration include:

- current and previous year's expenditure levels on individual budget headings
- staff pay awards and increments, and known changes
- anticipated price inflation
- changes in the supply of services and contracts (traded services, utilities etc.).
- changing School Development/Improvement Plan priorities
- any anticipated changes in pupil numbers
- the resulting impact on staffing structures

1.2. Budgetary control and monitoring

The Head is responsible for regular, detailed control of the school budget and this role will require appropriate monthly reports from the school's accounting system. The Head may assign budgetary control of individual budget headings to other members of staff; however, the Head remains ultimately accountable to the Governing Body for these budget headings. Financial reports to the Head and other budget holders, where applicable, will include the following information for each agreed budget heading:

- total budget for year
- total expenditure and commitments to date
- projected variance

Payroll expenditure data, as notified by local authority payroll prints, must be entered promptly on to the school's accounting system each month by the School Business Manager.

Other, non-pay expenditure, as notified by monthly on-line reports for central schools, must be reconciled promptly to the school's accounting system by the School Business Manager.

It may be appropriate to action adjustments to the original budget during the year, for example as a result of additional income, new costs or changing national priorities etc. The Head will therefore be empowered to respond to changes to address variances by effecting virements between individual budget headings.

Where new or unplanned expenditure is necessary, the following individual virement authorisation limits are recommended:

- up to £2,000 - Head (then reported to full Governing Body)
- £2,001 - £4,999 - Chair of Governors "
- £5,000 upwards - Full Governing Body

Virements, once approved, must be promptly recorded in the school's accounting system to keep the approved budget up to date.

The Head will present detailed budget monitoring statements (the Chart of Accounts report) to the governors three times a year, usually once in each long term. Governors will then consider and challenge this information as necessary, with the Head providing explanations for any significant variances identified. Governors will identify any significant budgetary issues and any remedial action taken or needed and ensure any policy decisions are made during FGB meetings.

When the accounts for each financial year are closed, a final statement from the school's accounting system must be presented to the next meeting of the Full Governing Body.

Section 2: Payroll

As the school uses the GCC payroll and HR services, reference will be made to the Business Service Centre schoolsnet pages for general information and guidance.

2.1. Starters/variations/leavers

The relevant forms for the following on schoolsnet:

- setting up new employees on the payroll (starters)
- effecting variations to pay
- taking existing employees off the payroll (leavers)

Forms will be completed by the School Business Manager and authorised by the Head, or, in their absence, the Deputy Head on a timely basis. Completed forms will be sent to relevant pay and conditions contact as directed.

2.2. Claim Forms

For relevant staff, submitted claim forms must be checked initially by the School Business Manager, and then authorised by the Head, or in their absence, the Deputy Head. Authorised claim forms must be submitted directly to the relevant pay and conditions team contact and never handed back to the employee.

2.3. Checking of payroll data

Payroll data received monthly from Shire Hall must be scrutinised by:

- the Head, to ensure all employees are recognised, and pay appears reasonable
- the School Business Manager, to check accuracy of salary and expense payments

2.4. Pay-related expenses

All pay-related expenses must be processed through the payroll system. Pay-related expenses must never be paid via petty cash, or by the creditor payment system. If any doubt exists about whether an item will be processed via the payroll system, the BSC Financial Administration section will be contacted for advice.

2.5. Supply teachers

The Governing Body will decide, on the basis of advice from the Head, whether supply insurance cover shall be taken out and the extent of the cover. All claims submitted by supply teachers must be authorised (signed) by the Head, or in their absence, the Deputy Head. Reimbursement claims must be submitted on a monthly basis by the School Business Manager. The School Business Manager must check on a monthly basis that correct amounts have been charged using the monthly expenditure printout.

Section 3: School Fund

3.1 Accounts

The accounts of the Fund are to be maintained on a regular basis by the School Business Manager. All income and expenditure will be entered promptly in the accounts. A bank reconciliation will be performed monthly when bank statements are received, between the balance as per the accounting record and the balance as per bank statements.

3.2 Signatories

The following are allowed to sign cheques on the bank account:

- Head
- Deputy Head
- School Business Manager

There must be two signatures on each cheque.

3.3 Final accounts and audit

Final accounts are prepared at the end of the fund financial year by the School Business Manager. The accounts will be audited by an auditor appointed by the full Governing Body. The auditor will not be a member of the Governing Body. In appointing an auditor and operating the Fund, governors will follow the instructions laid down in the County Council's Manual on Unofficial Funds.

The audited accounts will be presented to the full Governing Body for approval. Governors' approval must be recorded in the minutes of the meeting. Once approved, the Clerk to the Governing Body will return the requested FN12 form to the School Business Manager.

Fund monies must be kept, and recorded, separately from the school's capitation monies and securely held.

Section 4: Assets

4.1 Inventory

Assets with an acquisition cost greater than £250 and any portable, desirable, attractive assets or those of intrinsic value (e.g. antiques) will be recorded in the school's inventory. Full details (make, model, serial number, approximate value) shall be recorded. This includes those items which are leased to the school.

The Deputy Head is responsible for keeping the inventory up to date by adding new items when they are received into school.

Items with an acquisition of between £250 and £1,000 may be sold or written out of the inventory on the authority of the Head. Over these limits, the Governing Body must authorise and details

recorded in the minutes. Reasons must be recorded in the inventory, together with the Head's signature or the governors' minute reference as required.

The inventory shall be checked against the actual assets by the Deputy Head on an annual basis. Any discrepancies shall be investigated immediately and, if necessary, the governors, Police and the authority's auditors shall be informed. The check shall be evidenced by the checker signing and dating the inventory.

All inventory items will be security marked invisibly with an ultra-violet pen.

4.2 Off-site register

Any inventory items borrowed and taken off-site by members of staff for official purposes must be recorded in a register. The date borrowed, and the signature of the borrower, must be recorded. On the return of the item the date of return will be recorded. This requirement is not necessary for the allocated laptops regularly taken home by teachers.

Section 5: Income

5.1 Credit income

Where payment for goods/services provided by the school is made after the provision takes place.

An official invoice must be raised by the School Business Manager in all cases and sent to the debtor as soon as possible after the provision of the goods/service, and no later than one week after the provision.

A file of copy invoices will be maintained by the School Business Manager; this will be arranged into 'paid' and 'unpaid' invoices. The copies of unpaid invoices will act as a control record for the sending of reminders and the chasing of unpaid debts.

Reminders will be sent after the following periods if the debt remains outstanding:

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| 1st reminder | 28 days |
| 2nd reminder | 56 days |

If after 84 days the debt remains unpaid, consideration will be given by the Head and/or governors to writing the debt off in accordance with the following limits:

- up to £50 Head may authorise write-off
- up to £100 Chair of Governors may authorise write-off
- £100 and over Full Governing Body may authorise write-off.

In each case, the possibility of taking legal action to recover the debt must be considered by Head, Chair and governors as appropriate.

As well as sending formal reminders, efforts must be made by the school to contact the debtor in order to secure recovery of the debt. If payment has not been received after 28 days of raising the invoice, no further goods or services must be provided until the outstanding debt is settled.

When an invoice is paid, details of the payment must be written on the copy invoice, and this transferred to the 'paid' section of the file. An official receipt will be issued to the debtor and the receipt number written on the copy invoice; a duplicate copy of the receipt must be retained at school.

5.2 Cash income

Cash is received in school very rarely and only when there are charity donations made. The cash is collected by the office and then banked for the receiving charity, using the paying-in slip provided by the charity.

Cash received by parties hiring the school premise is banked by the School Business Manager and a receipt is issued to the hirer with a duplicate kept in the office.

5.3 Banking

All income received (cash or cheque) must be banked promptly and intact. No payments may be made out of income collected. A record to evidence the banking must be kept (e.g. stamped paying-in slip).

5.4 Charging policy

The full Governing Body will set a charging policy to cover:

- lettings
- school trips
- music tuition

The charging policy will be reviewed annually by the Full Governing Body. Charges levied by the school will be in line with this policy.

5.5 Donations

Donations from any sources must be acknowledged by the issue of an official receipt to the payer. All donations must be banked promptly and intact.

5.6 Official Capitation and School Fund income

All income used to offset expenditure incurred on the capitation budget (e.g. lettings, music tuition) must be paid into the official County Fund and coded to an appropriate income code. Monies received from any sales of school equipment must similarly be paid into the County Fund.

Donations may be paid into the County Fund or the School Fund dependent upon the wishes of the donor which must be ascertained beforehand.

5.7 Cash received from pupils

In most circumstances, monies received from pupils will be paid electronically using Parent Pay. This allows control of the payment and maintains appropriate records of the payments and their purpose.

5.8 Security of receipt books and tickets

All unused receipts and tickets to be used to acknowledge receipt of income must be held securely in the school office.

Section 6: Purchasing

6.1 Ordering

School procedures for purchasing or leasing should ensure that purchases and leases are as required and are for bona fide purposes.

Orders will be processed by the School Business Manager after initial approval by budget holders has been sought and given. The official order produced from the computer system must be signed by the budget holder before it is sent to the supplier. If an order has been placed over the telephone, an official confirmatory order must be sent.

Official orders must not be used to procure goods for private purposes.

Official order stationery must be held in a secure location.

Copies of all official orders placed must be retained on file at the school by the School Business Manager. When placing orders, it is the responsibility of the initiator to ensure that Gloucestershire County Council Financial Regulations and Standing Orders are adhered to.

6.2 Quotations/Tenders

Financial Regulations - for orders for goods/services under £50,000:

- £1,001 - £5,000 - at least three prices to be examined and retained. These prices may be taken from suppliers' written or verbal quotations or from catalogues/price lists.
- £5,001 - £50,000 - independent written evidence (quotations provided on suppliers' headed notepaper) of at least three prices will be obtained and retained.

Standing Orders - for orders for goods/services over £50,000.

Tenders will be invited in one of three ways, and in accordance with specific Standing Orders.

- from at least three contractors included on a standing list - SO49; or where no standing list exists
- from at least three appropriate contractors - SO.50, or
- by open competition by advertisement in local newspaper or appropriate journal - SO.51.

6.3 Governor involvement

As well as ensuring that the above have been adhered to, it is the responsibility of the Head to ensure that governors are consulted in the following circumstances:

- On purchasing or leasing decisions when the estimated cost of one item exceeds £1,000
- Review of quotations obtained where estimated costs exceed £5,000.
- Review of quotations when the lowest quote is not the most suitable or the pre-requisite number of quotes could not be obtained. In such circumstances, the governors will formally authorise a waiver of the regulations, either prior to the purchase or retrospectively, if necessary.

6.4 Receipt of goods

Once items ordered have been received, the School Business Manager must ensure that items delivered correspond to details contained in the delivery note which will be filed. Upon examination of goods, this person must ensure that both quality and quantity are appropriate.

6.5 Invoice check and authorisation

Invoices received must be checked to both copy orders and delivery notes to ensure that invoices relate to goods ordered and delivered. Invoices will also be checked for arithmetical correctness. All invoices must be certified for payment by the Head before being passed for payment (or in the Head's absence, the Deputy Head). Invoices passed for payment must be recorded promptly in the school's accounting system by the School Business Manager.

6.6 Petty Cash

The school no longer works with a petty cash system.

Section 7: Register of Pecuniary and Other Interests

It is a requirement for all schools to maintain such a register.

7.1 Persons to be included:

- All governors
- Head
- All senior staff (e.g. Deputy Head, Assistant Heads, Heads of Departments, senior administrative staff e.g. bursar)

7.2 Interests to be recorded

The basic principle to be followed is that any interest will be recorded which could be seen to improperly influence any decisions taken, pecuniary or otherwise, regarding the operation of the school.

Examples of such improper influence might be:

- to purchase goods or materials from a company in which a governor/school leader has a financial interest without going through the correct procedures re. obtaining competitive prices;
- promoting member of staff who has close personal relationship (spouse, partner, son, daughter etc.) with governor/school leader, without going through correct procedures re. recruitment and selection.

There can never be a definitive, comprehensive list of the interests which will be recorded, but the following is intended to give some guidance:

- having a financial, or other, interest in an organisation which could feasibly be in a position to supply goods/services to the school e.g.

- building contractors
- plumbing contractors
- electrical contractors
- audio/visual goods suppliers
- repair/maintenance of equipment (electrical and other)
- suppliers of computer hardware and software
- suppliers of stationery
- suppliers of educational equipment (e.g. P.E. equipment)
- suppliers of furniture, fittings, carpets, curtains etc.
- decorating contractors
- catering contractors
- suppliers of provisions
- suppliers of clothing
- suppliers of building materials
- suppliers of catering equipment
- suppliers of fuel
- suppliers of vehicles
- suppliers of books
- grounds maintenance contractors
- gardening contractors
- suppliers of grounds/garden maintenance equipment
- suppliers of plants, trees, seeds etc.
- suppliers of heating equipment
- suppliers of lighting equipment
- suppliers of musical instruments
- suppliers of insurance
- consultants (e.g. legal, financial, training, property)
- suppliers of security services and supplies
- suppliers of art materials
- suppliers of telecommunications equipment

- suppliers of photographic equipment
- transport contractors (e.g. coaches, taxis etc.)
- holiday/travel operators
- suppliers of supply teaching cover
- suppliers of peripatetic teaching
- suppliers of banking services
- suppliers of workshops etc. (e.g. drama, music)
- the interest in the above 'supplying organisations' may, for example, be:
 - as a director
 - as an employee
 - as a major shareholder
 - as a major investor
 - as a major debtor/creditor
- having a close personal relationship (spouse, partner, son, daughter, parent etc.) with a person in the above categories
- being in a position to potentially influence decisions made about the school, e.g. as:
 - member of local council (County Council, District Council, Parish Council)
 - officer of Local Education Authority in a senior capacity
 - Member of Parliament
 - OFSTED Inspector
 - officer of local council (District Council, Parish Council) in a senior capacity
- having a close personal relationship (as described above) with any person falling into the above categories
- having a close personal relationship with a governor or member of staff (employed on a full-time, part-time, permanent, or temporary basis).